UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): September 08, 2022

American Outdoor Brands, Inc.

(Exact name of Registrant as Specified in Its Charter)

Delaware (State or Other Jurisdiction of Incorporation)

1800 North Route Z, Suite A Columbia, Missouri (Address of Principal Executive Offices) 001-39366 (Commission File Number)

84-4630928 (IRS Employer Identification No.)

> 65202 (Zip Code)

Registrant's Telephone Number, Including Area Code: (800) 338-9585

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

D Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Dere-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, Par Value \$0.001 per Share	AOUT	The NASDAQ Global Select Market

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).

Emerging growth company \boxtimes

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 7.01 Regulation FD Disclosure.

We are furnishing this Current Report on Form 8-K in connection with the disclosure of information, in the form of the textual information from a PowerPoint presentation to be given at meetings with investors and analysts. This information may be amended or updated at any time and from time to time through another Form 8-K, a later company filing, or other means.

The information in this Current Report on Form 8-K (including the exhibit) is furnished pursuant to Item 7.01 and shall not be deemed to be "filed" for the purpose of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section. This Current Report on Form 8-K will not be deemed an admission as to the materiality of any information in the Report that is required to be disclosed solely by Regulation FD.

We do not have, and expressly disclaim, any obligation to release publicly any updates or any changes in our expectations or any change in events, conditions, or circumstances on which any forward-looking statement is based.

The text included with this Report on Form 8-K is available on our website located at *www.aob.com*, although we reserve the right to discontinue that availability at any time.

Item 9.01 Financial Statements and Exhibits.

(d)	Exhibits.
Exhibit Number	Description
99.1	Investor Presentation, dated September 2022
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

AMERICAN OUTDOOR BRANDS, INC.

Date: September 8, 2022

By: /s/ H. Andrew Fulmer

H. Andrew Fulmer Executive Vice President, Chief Financial Officer, and Treasurer



LEGAL SAFE HARBOR

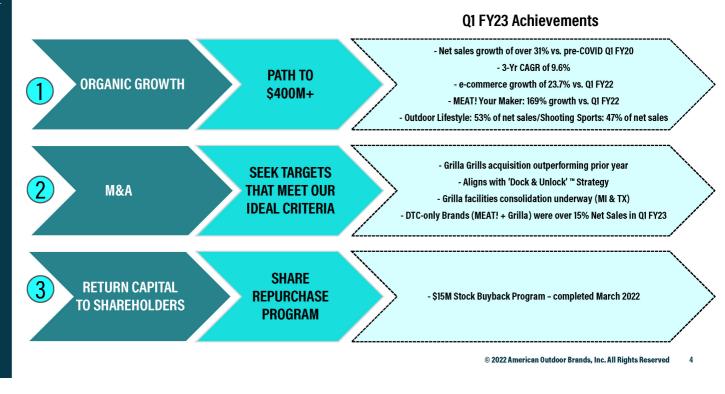
Certain statements contained in this presentation may be deemed to be forward-looking statements under federal securities laws, and we intend that such forward-looking statements be subject to the safe harbor created thereby. All statements other than statements of historical facts contained or incorporated herein by reference in this presentation, including statements regarding our future operating results, future financial position, business strategy, objectives, goals, plans, prospects, markets, and presentation, including statements regarding our nuture operating results, induce inflancial position, business strategy, objectives, goals, plans, prospects, inans, prospects, inances, and plans and objectives for future operations, are forward-looking statements. In some cases, you can identify forward-looking statements by terms such as "anticipates," "believes," "estimates," "expects," "intends," "suggests," "targets," "contemplates," "projects," "predicts," "might," "plan," "would," "should," "could," "may," "injoht," "plan," "would," "should," "could," "may," "can," "potential," "continue," "objective," or the negative of those terms, or similar expressions intended to identify forward-looking statements. However, not all forward-looking statements contain these identifying words. We caution that these statements are qualified by important risks, uncertainties, and other factors that could cause actual results to differ materially from those reflected by such forward-looking statements. Such factors include, among others, potential disruptions in our suppliers' ability to source the raw materials necessary for the production of our products, disruptions and delays in the manufacture of our products, and difficulties encountered by retailers and other components of the distribution channel for our products including delivery of product stemming from port congestion and related transportation challenges; lower levels of consumer spending in general and specific to our products or product categories; our ability to introduce new products that are successful in the marketplace; interruptions of our arrange ments with third-party contract manufacturers and freight carriers that disrupt our ability to fill our customers' orders; increases in costs or decreases in availability of finished products, product components, and raw materials; our ability to maintain or strengthen our brand recognition and reputation; the ability to forecast demand for our products accurately; our ability to continue to expand our e-commerce business; our ability to compete in a highly competitive market; our dependence on large customers; our ability to attract and retain talent; an increase of emphasis on private label products by our customers; pricing pressures by our customers; our ability to collect our accounts receivable; the potential for product recalls, product liability, and other claims or lawsuits against us; our ability to protect our intellectual property; inventory levels, both internally and in the distribution channel, in excess of demand; our ability to identify acquisition candidates, to complete acquisitions of potential acquisition candidates, to integrate acquired businesses with our business, to achieve success with acquired companies, and to realize the benefits of acquisitions in a manner consistent with our expectations; the performance and security of our information systems; our ability to comply with any applicable foreign laws or regulations and the effect of increased protective tariffs; economic, social, political, legislative, and regulatory factors; the potential for increased regulation of firearms and firearms-related products; the effect of political pressures on firearm laws and regulations; the potential impact on our business and operations from the results of federal, state, and local elections and the policies that may be implemented as a result thereof; our ability to realize the anticipated benefits of being a separate, public company; future investments for capital expenditures, liquidity and anticipated cash needs and availability; the potential for impairment charges; estimated amortization expense of intangible assets for future periods; actions of social or economic activists that could, directly or indirectly, have an adverse effect on our business; disruptions caused by social unrest, including related protests or disturbances; our assessment of factors relating to the valuation of assets acquired and liabilities assumed in acquisitions, the timing for such evaluations, and the potential adjustment in such evaluations; and, other factors detailed from time to time in our reports filed with the Securities and Exchange Commission, including our Annual Report on Form 10-K for the fiscal year ended April 30, 2022.

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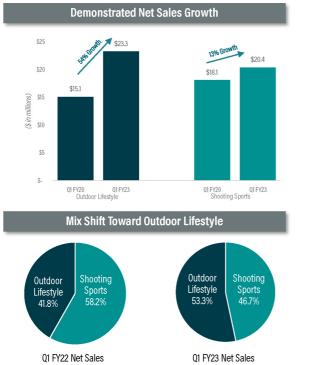
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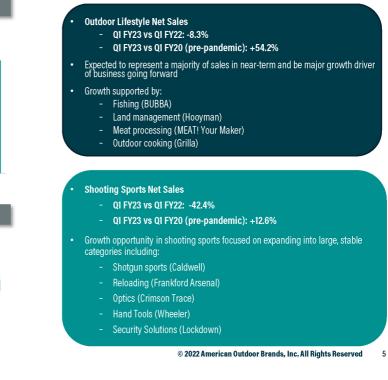


DISCIPLINED EXECUTION OF LONG-TERM VALUE CREATION STRATEGY



SUSTAINED GROWTH COMPARED TO PRE-PANDEMIC LEVELS





 $\Delta \mathfrak{F}$

GRILLA: EXCLUSIVE "TURN-KEY" OUTDOOR COOKING ECOSYSTEM







... Designed with an Ecosystem in Mind ...

"I have a [Silverback] and Primate. I got the 3-piece kitchen but need to buy the corner and an additional 31-inch cabinet."

- Facebook Post from Grilla Customer (July 2022)

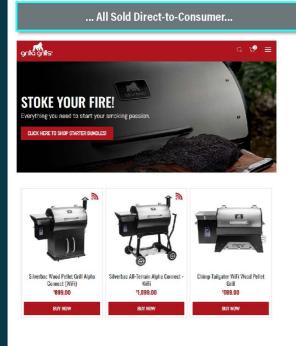
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DTC-ONLY BRANDS DELIVERED OVER 15% OF Q1 NET SALES

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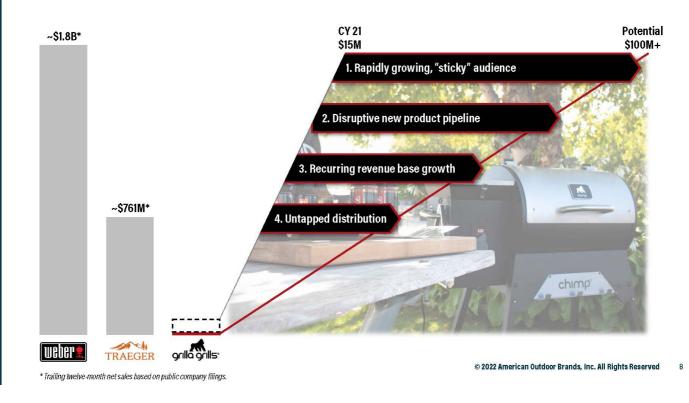




– Facebook Post from Grilla Customer (May 2022)

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GRILLA: OPPORTUNITY TO BECOME \$100M+ REVENUE BRAND



"Building authentic, lifestyle brands that help consumers make the most out of the moments that matter."

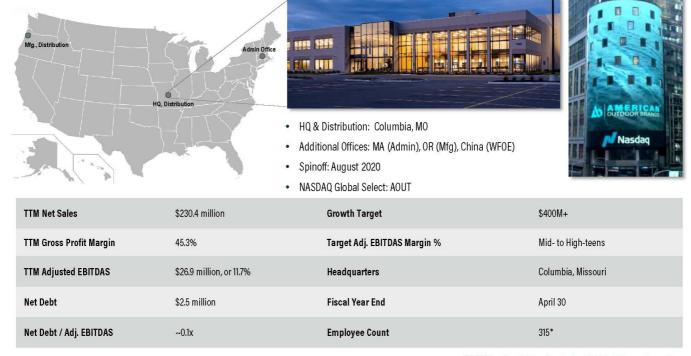
AMERICAN OUTDOOR BRANDS

- ✓ Large, passion-driven industry
- ✓ Favorable macro trends (fishing, hunting, personal protection, shooting sports, camping, hiking, and outdoor cooking)
- ✓ Diverse portfolio of 21 early-stage consumer brands
- ✓ Innovative "Dock & Unlock"™ formula fuels brand growth
- ✓ Leverageable model drives profitability
- ✓ Strong balance sheet supports organic growth & acquisitions



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AMERICAN OUTDOOR BRANDS, INC. AT A GLANCE



*At April 30, 2022

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LARGE, PASSION-DRIVEN INDUSTRY

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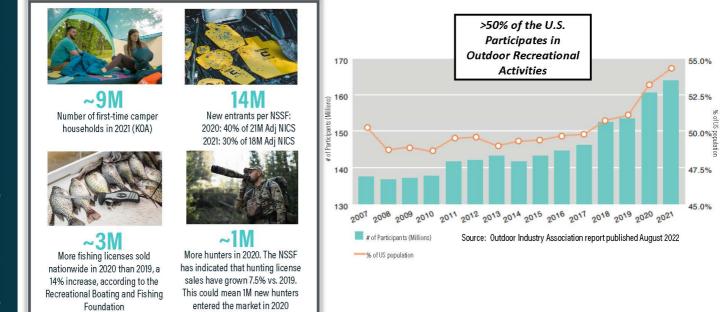
(a) Based on a 2017 report issued by the Outdoor Industry Association.

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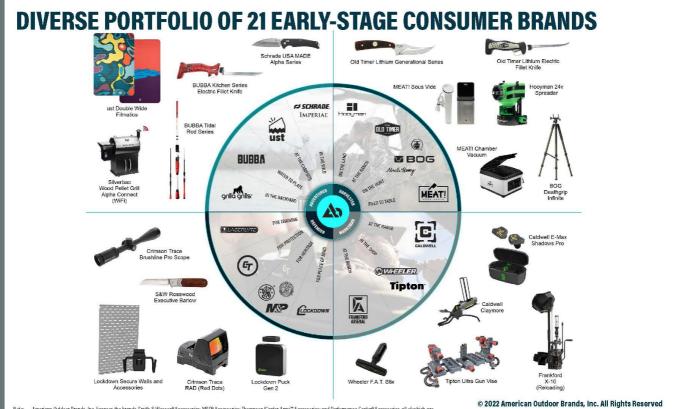
FAVORABLE OUTDOOR ACTIVITY MACRO TRENDS

OUTDOOR PARTICIPATION TRENDS



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Note: American Outdoor Brands, Inc. licenses the brands Smith & Wesson*Accessories; N&PP Accessories; Thompson/Center Arms** Accessories; and Performance Center* Accessories, all of which are owned by Smith & Wesson Brands, Inc. and are exclusively licensed to American Outdoor Brands, Inc.

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AMERICAN OUTDOOR BRANDS (NASDAQ: AOUT)

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TWO CATEGORIES: OUTDOOR LIFESTYLE & SHOOTING SPORTS

No

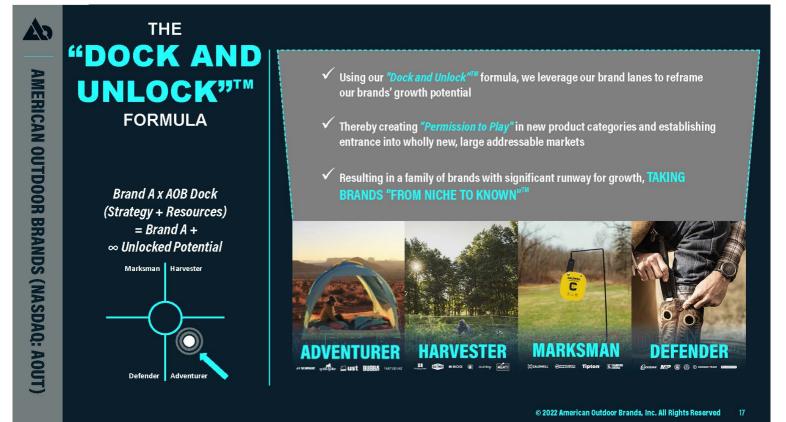
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	Outdoor Lifestyle	Shooting Sports	Illustrative Products
BUBBA	•	0	Fillet knives, fishing rods, fishing tools, kitchen cutlery, apparel
e grilla grille	ě	ŏ	Grills, smokers, outdoor kitchens, pellets, & accessories
IMPERIAL	ě	õ	Folding, fixed-blade knives
PA SCHRADE	ě	ŏ	Folding & fixed-blade knives, multi-tools, adventure equipment
ust	ŏ	ŏ	Tents, sleeping bags, mattress pads, camping tools and accessories
BOG	Ŏ	0	Hunting rests, ground blinds, chairs, game cameras
🖬 Hooyman.	ě	ŏ	Land management: rakes, shovels, pruning tools, tree saws
MEAT!	ě	ŏ	Meat grinders, slicers, dehydrators
	ě	Õ	Folding, fixed-blade, & fillet knives
THOMAS CAN USE	ĕ	ō	Hunting bags & protective cases, binoculars, hunting accessories
Muncle Henny	ě	Ō	Folding, fixed-blade, & hunting knives
CALDWELL	Ō	•	Range Gear: Shooting rests, targets, hearing & eye protection
REARKFORD	Ō	ě.	Reloading equipment
	Ō	•	Gun vises, cleaning supplies
	Õ	•	Gunsmithing and other tools
(F) ERIMSON T			Scopes, lasers, red dot sights
	0		Laser training devices
е Соскооми	0	•	Vault organization, logic-enabled vault doors and security monitoring, cable locks
Defender	an"	٢	Folding & fixed-blade knives, tools, protective gun cases
Performance Conter	0		Gun cases and cleaning kits
Smith & Wesso	n' 🕒	•	Folding & fixed-blade knives, tools, protective gun cases, parts kits

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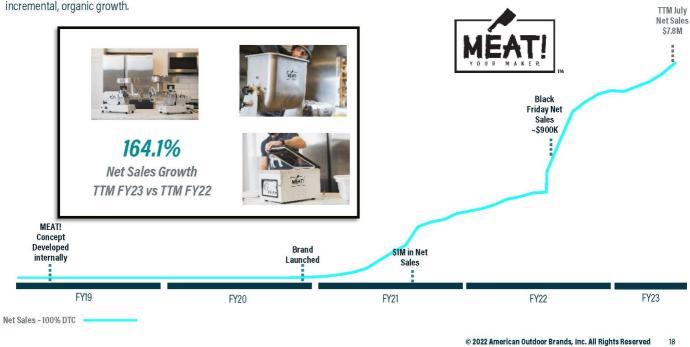
STRONG PRESENCE IN TRADITIONAL AND E-COMM CHANNELS





"DOCK & UNLOCK"[™] CASE STUDY

Our Brand Lane structure and product development capabilities allow us to create wholly new brands that have the potential to deliver strong, incremental, organic growth.

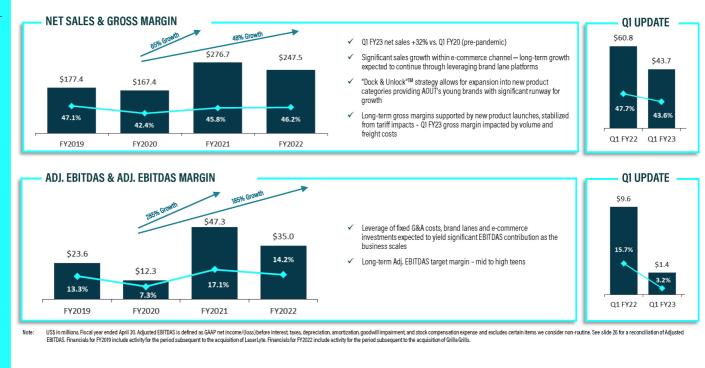


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"DOCK & UNLOCK"[™] CASE STUDY AMERICAN OUTDOOR BRANDS (NASDAQ: AOUT) After repositioning the brand from 4.4x "Bubba Blade" to "BUBBA," we unlocked the brand's "Permission FY22 net sales growth to Play" potential, accessing a compared to first year of wider audience, and expanding acquisition* ELECTRIC FILLET beyond the original saltwater fillet FILLET knife category into a multitude of RODS diverse "water to plate" lifestyle LANDING products. Original Niche: Fillet Knives APPAREL STORAGE NEW Upcoming in FY23: TACKLE KITCHEN MANAGEMENT SERIES BUBBA Electric Fish Scale (EFS) Scan to learn more © 2022 American Outdoor Brands, Inc. All Rights Reserved 19 *TTM August 2018

Ab	B	RAND "PERN	MISSION TO		AY rth Op				S GROWTH	POTENTIAL	Grow	rth Op	nortu	nities
AMERICAN OUTDOOR BRANDS (NASDAQ: AOUT)		'Docked' Brand	Lifestyle Supported ("Moments that Matter")	New Distribution	Expand Market Share	New Categories	New Consumer Markets		'Docked' Brand	Lifestyle Supported ("Moments that Matter")	New Distribution	Expand Market Share	New Categories	New Consumer Markets
Ê		SCHRADE	In the Wild	~	✓	~			CALDWELL	At the Range	<u>−</u>	-	-	~
DO	urer	IMPERIAL	In the Wild	✓	✓	27		lan		In the Shop	~	~	~	
PRE	Adventurer	ust	At the Campsite	✓	✓	✓		Marksman		In the Shop	1	~	✓	\checkmark
BRA		BUBBA	Water to Plate	√	✓	✓	✓			At the Bench	1	1	~	
N		grilla grills.	In the Backyard	✓	✓	✓	✓		0	For Peace of Mind	1	~	1	\checkmark
) S		= Hooyman	On the Land	1	~	~	~		LOCKDOWN	For Peace of Mind	ľ	v	v	Ň
NA		OLD TIMER	At the Ranch	~	✓	✓			Smith & Wesson	For Heritage	1	✓		
SDA	ster	BOG	On the Hunt	1	✓	~		Defender	NEP. Smith&Wesson	For Heritage	1	~		
Ö:	Harvester		On the Hunt	1	~			Defe	Performance Center - Sustit Wisson	For Heritage	1	~		
ē		Muncle Henny	On the Hunt	~	~				(F) CRIMSON TRACE	For Protection	1	~	~	
E		MEAT	Field to Table	1	~	~	~			For Training	V	~	~	\checkmark
			-	•					© 2	022 American Outdoor Brands, Inc	All Rig	hts Re	serve	d 20

LEVERAGEABLE MODEL DRIVES PROFITABILITY



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LONG-TERM FINANCIAL TARGETS

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	Long-Term	Long-Term Drivers			
Net Sales ⁽¹⁾	Path to \$400M+	 Expand market share New product categories New consumer markets New distribution 			
Adjusted EBITDAS	Mid to high teens %	 High level of operating leverage from existing brand lane platform Adjusted EBITDAS margins expected to increase with net sales growth 			
Capital Expenditures	N/A	✓ Long-term will primarily be maintenance capex related to product tooling			

Note: Long-term financial targets per AOUT Management's estimates is based on information available to Management at the time presented and is subject to change in the future especially in light of the difficulty in assessing and predicting with precision any market dynamics and changes which are beyond Management's knowledge and control. Please see also reference to other factors that could change Management's estimates in the Legal Safe Harbor on Slide 2 of this presentation.

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STRONG BALANCE SHEET SUPPORTS ORGANIC GROWTH & ACQUISITIONS

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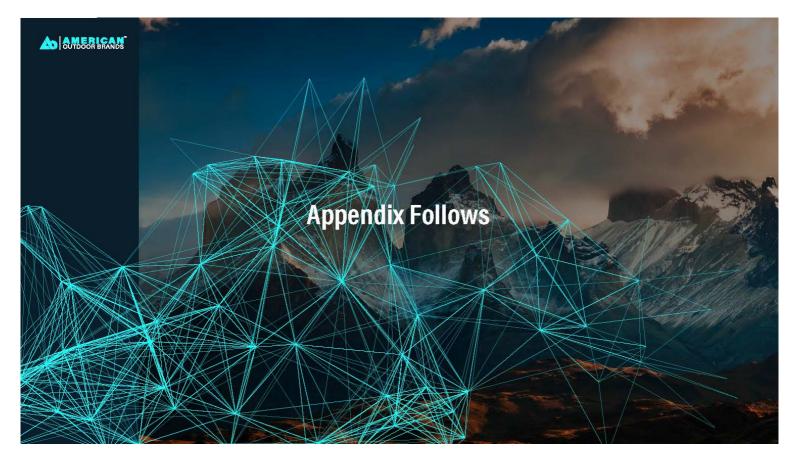
ssets (\$M)	
Cash	\$17.5
Other Current Assets	156.4
ntangibles	60.7
PP&E	10.4
Other Assets	25.8
Total Assets	\$270.7
iabilities & Equity (\$M)	
urrent Liabilities	\$28.6
Bank Debt	19.6
Other Liabilities	24.8
Total Liabilities	\$72.9
tockholders' Equity	\$197.8
Total Liabilities & Equity	\$270.7

- ✓ Significant liquidity (up to ∼\$72M available capital)
- ✓ \$75M asset-based revolving credit facility, expandable by \$15M
- ✓ Virtually zero net debt
- ✓ Strong annual free cash flow generation
- ✓ Dry powder available for strategic acquisitions

IDEAL ACQUISITION CRITERIA

- ✓ "Dock & Unlock"™ Friendly via Brand Lane Structure
- ✓ "Niche to Known"™ Opportunity (Runway for Growth)
- ✓ Large, Addressable Markets
- ✓ Low Complexity
- ✓ Further Diversifies Supply Chain

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EXPERIENCED LEADERSHIP



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NON-GAAP FINANCIAL MEASURES

In this presentation, certain non-GAAP financial measures, including "non-GAAP net income," "non-GAAP income per share diluted," "Adjusted EBITDAS," and "free cash flow" are presented. A reconciliation of these and other non-GAAP financial measures are contained at the end of this press release. A reconciliation of projected non-GAAP income per share diluted and free cash flow are contained under the "Outlook" section of this press release. From time-to-time, the Company considers and uses these non-GAAP financial measures as supplemental measures of operating performance in order to provide the reader with an improved understanding of underlying performance trends. The Company believes it is useful for itself and the reader to review, as applicable, both (1) GAAP measures that include (i) amortization of acquired intangible assets, (ii) stock compensation, (iii) technology implementation, (iv) acquisition costs, (v) stockholder cooperation agreement costs, (vi) income tax adjustments, (vii) interest expense, (viii) income tax expense, and (x) depreciation and amortization; and (2) the non-GAAP measures that exclude such information. The Company presents these non-GAAP measures because it considers them an important supplemental measure of its performance and believes the disclosure of such measures provides useful information to investors regarding the Company's financial condition and results of operations. The Company's definition of these adjusted financial measures may differ from similarly named measures used by others. The Company believes these measures facilitate operating performance comparisons from period to period by eliminating potential differences caused by the existence and timing of certain expense items that would not otherwise be apparent on a GAAP basis. These non-GAAP measures have limitations as an analytical tool and should not be considered in isolation or as a substitute for the Company's GAAP measures. The principal limitations of these measures are that they do not reflect the Company's actual expenses and may thus have the effect of inflating its financial measures on a GAAP basis.

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Q1 NON-GAAP ADJUSTED EBITDAS RECONCILIATION

AMERICAN OUTDOOR BRANDS, INC. AND SUBSIDIARIES

RECONCILIATION OF GAAP NET (LOSS)/INCOME TO NON-GAAP ADJUSTED EBITDAS (In thousands)

(Unaudited)

	For the Three Months Ended July 31,				
		2022	2021		
GAAP net (loss)/income	\$	(5,695)	\$	3,457	
Interest expense		186		46	
Income tax expense		189		849	
Depreciation and amortization		4,162		4,179	
Stock compensation		714		752	
Technology implementation		769		272	
Acquisition costs		47			
Shareholder cooperation agreement costs		1,010		—	
Non-GAAP Adjusted EBITDAS	\$	1,382	\$	9,555	
			N	20	
Adjusted EBITDAS Margin		3.2%		15.7%	

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Q1 GAAP INCOME STATEMENT

MERICAN OUTDOOR BRANDS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS (In thousands, except per share data)

For the Three Months Ended July 31, 2022 2021 (Unaudited) Net sales \$ 43,676 \$ 60,768 Cost of sales 24,637 31,785 28,983 Gross profit 19,039 Operating expenses: Research and development 1,756 1,521 Selling, marketing, and distribution 11,780 13,200 General and administrative 11,064 10,039 Total operating expenses 24,600 24,760 Operating (loss)/income (5,561) 4,223 Other income/(expense), net: Other income, net 241 129 (46) Interest expense, net (186) Total other income, net 55 83 (Loss)/income from operations before income taxes (5,506) 4,306 Income tax expense 189 849 (5,695) 3,457 \$ Net (loss)/income \$ Net (loss)/income per share: \$ (0.42) \$ 0.25 Basic \$ (0.42) \$ 0.24 Diluted Weighted average number of common shares outstanding: Basic 13,443 14,083 Diluted 13,443 14,301

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Q1 NON-GAAP INCOME STATEMENT AMERICAN OUTDOOR BRANDS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS - Non GAAP

(In thousands, except per share data)

	Fo	For the Three Months Ended July 31,			
		2022	2021		
		(Unau	dited)		
Net sales	\$	43,676	\$	60,768	
Cost of sales		24,637		31,785	
Gross profit		19,039		28,983	
Operating expenses:					
Research and development		1,756		1,521	
Selling, marketing, and distribution		11,780		13,200	
General and administrative		5,449		5,587	
Total operating expenses		18,985		20,308	
Operating (loss)/income		54		8,675	
Other income/(expense), net:					
Other income, net		241		129	
Interest expense, net		(186)		(46)	
Total other income, net		55		83	
(Loss)/income from operations before income taxes		109		8,758	
Income tax expense		25		1,962	
Net (loss)/income	\$	84	\$	6,796	
Net (loss)/income per share:					
Basic	\$	0.01	\$	0.48	
Diluted	\$	0.01	\$	0.48	
Weighted average number of common shares outstanding:					
Basic		13,443		14,083	
Diluted		13,596		14,301	

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